



SERVICE DELIVERY AND BUDGET
IMPLEMENTATION PLAN
2019/2020 FINANCIAL YEAR

TABLE OF CONTENTS

1.	APPROVAL BY THE MAYOR.....	1
2.	Introduction by the Municipal Manager	2
3.	Legislative Mandate	3
3.1	SDBIP Cycle.....	3
3.2	The SDBIP as a Monitoring Tool	4
4.	Our Vision, Mission and Values	5
4.1	Our Vision	5
4.2	<i>Our Mission</i>	5
4.3	<i>Core Values</i>	5
5.	THE SDBIP FORMAT.....	5
6.	KEY PERFORMANCE INDICATORS AND TARGETS FOR THE 2019/2020 FINANCIAL YEAR	7
6.1	<i>Basic Services and Infrastructure</i>	7
6.2	<i>Financial Viability</i>	17
6.3	Institutional Development and Transformation	21
6.4	Local Economic Development	25
6.5	Spatial Planning	26
6.6	Good Governance and Public Participation	28
7.	Financial Information	34
7.1	Monthly Revenue Projections	34
7.2	Monthly Revenue Projection by Vote	35
7.3	Monthly Expenditure Projection by Type	36
7.4	Monthly Expenditure Projections by Vote	37
8.	Capital Projects for 2019/2020	38

1. APPROVAL BY THE MAYOR

This service delivery and budget implementation plan (SDBIP) represent our commitment as council and administration to realize the municipal goals and objectives which are contained in our reviewed integrated development plan (IDP). The SDBIP was developed following an intense two day strategic planning session which was held at the local Mogro Guest House from the 25th and 26th June 2019. The main goals of this SDBIP is to pump life into the IDP that we developed with the full participation of our community through practical implementation of the IDP goals and objectives.

With this SDBIP, Kgetlengrivier Local Municipality would like to go beyond compliance by ensuring that we do not only comply with our basic legislative requirements, and the limitations imposed on us by our limited resources. We hope to achieve this by focus all our attention in addressing all challenges that falls within our span of control and being practical in our approach to service delivery. We have also attempted to make the SDBIP language and format as easy to read, to enable communities to interact with it.

The use of targets and indicators in this SDBIP is primarily aimed at giving the community the tools and power to hold the municipality accountable. We should therefore adhere to the timelines contained herein, with the full knowledge that our people have read this document and know when and how we will deliver on the IDP promises.

As the political leader of the municipality, I will ensure that all councillors play their oversight role over the administration in order to ensure that the commitments we are making here are realised. As council I commit that myself and all councillors, will drive both the implementation and improvement of service delivery and insist on the attainment of all targets in this document.

I hereby submit this SDBIP as a service delivery and improvement contract between ourselves as council and our community.

Signed by the Mayor



Cllr A.A. SELALEDI

27/06/2019

Date

2. INTRODUCTION BY THE MUNICIPAL MANAGER

Following the approval of the integrated development plan and budget by the municipal council, the service delivery and budget implemented plan (SDBIP) has been developed and is presented to the Mayor for publication. The SDBIP is a contract between the Administration, Council and Community where the priorities and objectives as set out by the council in the approved IDP are quantified and can be implemented by the administration of the municipality. The IDPs priorities and objectives are quantified into key performance indicators and targets to enable seamless implementation and monitoring by both the council and communities.

The SDBIP complements the IDP and budget in that while the budget sets yearly service delivery and budget targets in the form of revenue and expenditure, the SDBIP provides mechanisms for in-year measurement and tracking of performance in a monthly and quarterly basis. It is for this reason that the SDBIP has annual targets which are further broken into quarterly targets. The financial information from the budget is presented in the SDBIP in the form of monthly projection of expenditure and revenue. These projections are used to monitor the financial state of the municipality through the MFMA monthly reports.

In line with the government's planning requirements, the Key performance indicators and targets contained herein meet the SMART criteria. They are Specific, Measurable, Achievable, Realistic and Time-bound. This means that we will be able to deliver on all the targets at the stipulated time. This should give the council and community ammunition to hold us, administration to the attainment of the key performance indicators and targets.

In order to strengthen the oversight role of the council and community, we will report monthly and quarterly to council through the monthly and quarterly performance reports, and the quarterly reports will be published in the municipal website and hard copies will also be availed to communities. We therefore call on all stakeholders to support the municipality in its endeavor to make a difference in the lives of the people of Kgetlengrivier Local Municipality.


Municipal Manager
Mr R. Mogale

3. LEGISLATIVE MANDATE

“Section 69 (3) (a) of the MFMA requires the accounting officer (Municipal Manager) to submit draft SDBIP and annual performance agreements for the municipal manager and all senior managers, as required in terms of section 57 (1) (b) of the Municipal Systems Act. These should be submitted to the mayor not later than 14 days after the approval of the annual budget. The Mayor in accordance with section 53 (3) (a) & (b) of the MFMA must not later than 14 days after the approval of the SDBIP ensure that the revenue and expenditure projections for each month and service delivery targets and performance indicators for each quarter, as set out in the SDBIP are made public.

3.1 SDBIP Cycle

The SDBIP process comprises the following stages, which forms part of a cycle:

I. Planning

During this phase the SDBIP process Plan is developed, to be tabled with the IDP Process Plan. SDBIP related processes e.g. workshop schedules distribution of circulars and training workshops, are also reviewed during this phase.

II. Strategizing

During this phase the IDP is reviewed and subsequent SDBIP programmes and projects for the next 5 years based on local, provincial and national issues, previous year's performance and current economic and demographic trends etc.

III. Tabling

Consultation with the community and stakeholders of the IDP on the SDBIP is done through budget hearings and formal local, provincial and national inputs or responses are also considered in developing the final document.

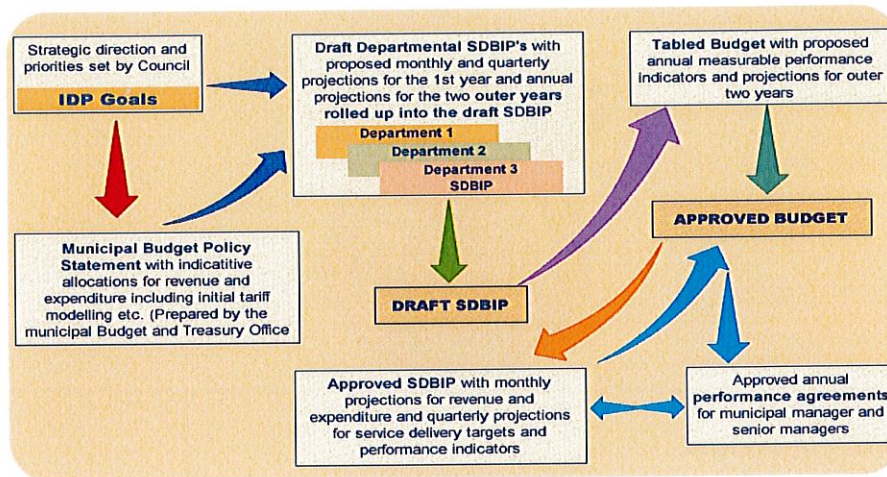
IV. Adoption

The Executive Mayor approves the SDBIP no later than 28 days after the adoption of the Municipality's budget.

V. Publishing

The adopted SDBIP is made public and is published on the Council's website.

The process for preparing and approving the SDBIP, as depicted in the MFMA Circular No.13, is diagrammatically summarized as follows:



3.2 The SDBIP as a Monitoring Tool

The SDBIP is not only a planning tool as it also plays a monitoring and evaluation function by enabling council and the community to play oversight and monitor the operations of the Municipal Administration. Various reporting requirements are outlined in the MFMA and Municipal Systems Act, for both the accounting officer and council as stipulated in the table below:

LEGISLATIVE PERFORMANCE REPORTING FRAMEWORK		
FREQUENCY AND NATURE OF REPORT	MANDATE	RECIPIENTS
Monthly reporting on actual revenue targets and spending against budget no later than 10 working days after the end of each month	Section 71 of the MFMA	National Treasury
Quarterly performance report	<ul style="list-style-type: none"> Section 41 (1) (e) of the Systems Act, Section 166 (2) (a) (v) and (vii) of the Municipal Management Finance Act (MFMA) and Regulation 7 of Municipal Planning and Performance Management Regulations. 	1. Municipal Manager 2. Mayor 3.. Audit Committee 4. National Treasury
Mid-year performance assessment	Section 72 of the MFMA. Section 13 (2) (a) of Municipal Planning and Performance Management Regulations 2001.	1. Municipal Manager 2. Mayor 3. Audit Committee 4. National Treasury 5.Provincial Government

Annual report (to be tabled before Council by 31 January (draft and approved / published by 31 March each year)	Sections 121 and 127 of the MFMA, as read with Section 46 of the Systems Act and Section 6 of the Systems Amendment Act.	1. Mayor 2. MPAC 3. Council 4. Audit Committee 5. Auditor-General 6. National Treasury 7. Provincial Government 8. Local Community
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4. OUR VISION, MISSION AND VALUES

4.1 Our Vision

A reliable, people centred, performance driven champion of sustainable services

4.2 Our Mission

To deliver sustainable services to our communities through a committed and highly motivated staff by: continuously striving to be better and improve our performance, ensure compliance to legislation, listening and responding to our communities and all stakeholders, facilitating economic activity in our locality and remaining financially viable

4.3 Core Values

In providing service to our community and improving their lives, we will display the following values:
Honesty, Transparency, Integrity, Inclusiveness, Commitment and Accountability.

5. THE SDBIP FORMAT

The 2019/2020 SDBIP is divided in line with the five key performance areas (KPA) of local government which are:

- Key Performance Area 1- Basic Service Delivery and Infrastructure Development
- Key Performance Area 2- Municipal Transformation and Organizational Development
- Key Performance Area 3- Municipal Financial Viability and Management
- Key Performance Area 4- Local Economic Development
- Key Performance Area 5- Spatial Rational
- Key Performance Area 6- Good Governance and Public Participation

Each KPA is further divided into objectives, key Performance Indicator and Target, which are performance management concept intended to enable monitoring and reporting.

The last section of the SDBIP consist of financial information which is arranged according to the following headings:

- Monthly Projection of revenue by Source
- Monthly projection of expenditure by vote
- Monthly projection of capital expenditure by ward.

6. KEY PERFORMANCE INDICATORS AND TARGETS FOR THE 2019/2020 FINANCIAL YEAR

6.1 Basic Services and Infrastructure

BASIC SERVICE DELIVERY AND INFRASTRUCTURE												
TO PROVIDE SUSTAINABLE SERVICES TO THE COMMUNITIES												
KPA 1	STRATEGIC GOAL	CHALLENGES	BASELINE	WARD	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	BUDGET	QUARTERLY TARGETS				PORTFOLIO EVIDENCE
								Q 1	Q 2	Q 3	Q 4	
Access to water		Leakages on Concrete reservoir in Koster WTP	1ML reservoir in place	Ward 3,4,5 & 7	Square meters of Concrete reservoir sealed by end June 2020.	110m ² of 1 ML Concrete reservoir sealed by end June 2020	R 467 265.70		Appointment of service provider by end December	75% completion on Sealing concrete reservoir by end of March 2020	100% completion on Sealing concrete reservoir by end of June 2020	Q2 - Appointment letter Q3 – Progress report on sealing of concrete reservoir Q4 - Completion Certificate
		Leakages on Concrete reservoir in Koster WTP	3.5ML reservoir in place	Ward 3,4,5&8	Square meters of Concrete reservoir sealed by end June 2020	160 m ² 3.5. ML Concrete reservoir sealed by end June 2020	R 688 896.86		Appointment of service provider by end December 2019	75% completion on Sealing concrete reservoir by end of March 2020	100% completion on Sealing concrete reservoir and hand over of the project by end of June 2020	Q2 - Appointment letter Q3 – Progress report on sealing of concrete reservoir Q4 - Completion Certificate

Leakages on Concrete reservoir in Borolelo township	0.25ML steel reservoir in Borolelo	Ward 1	% completion of New 0.5 ML Steel Reservoir construction in Borolelo	100% completion of the 0.5ML steel reservoir by June 2020	R 2,154 500 00	Appointment of service provider/ Demolition by September 2019	50% of 0.5 ML steel reservoir completed by end of December 2019	75% completion of the 0.5ML steel reservoir by end of March 2020	100% completion of the 0.5ML steel reservoir by end of June 2020	Q1 - Appointment letter Q2 – Borolelo steel reservoir progress report Q3 – Borolelo steel reservoir progress report Q4 - Completion Certificate
Inadequate storage capacity	1ML Concrete reservoir at Koster WTP	Ward 5	% completion of the construction of 0.25M steel reservoir construction in Reagile Ext 4 & 8	100 % completion of 0.25ML steel reservoir in Reagile Ext 4& 8 by June 2020	R 4,600.000.00	Appointment of service provider/ Demolition by end of September 2019	50% of 0.5 ML steel reservoir completed by end of December 2019	75% completion of the 0.5ML steel reservoir by end of March 2020	100% completion of the 0.5ML steel reservoir by end of June 2020	Q1 - Appointment letter Q2 – Reagile steel reservoir progress report Q3 – Reagile steel reservoir progress report Q4 - Completion Certificate
Inadequate storage capacity	0.5 ML Steel reservoir in Witrand	Ward 6	% completion of 1.2 ML steel reservoir construction in Witrand	100 % completion of 1.2 ML steel reservoir in Witrand by June 2020	R 2500.000.00	Appointment of service provider/ Demolition by end of September 2019	50% completion of 1.2 ML steel reservoir completed by end of December 2019	75% completion of the 1.2 ML steel reservoir by end March 2020	100% completion of 1.2 ML steel reservoir by end of June 2020	Q1 - Appointment letter Q2 – Witrand steel reservoir progress report Q3 – Witrand steel reservoir progress report Q4 - Completion Certificate

	Revenue losses due to non-functional meters	3000 water meters in Koster	Ward 3	Number of Water meters replaced	1500 water meters replaced by end of June 2020	R 1 500 000.00	Appointment of service provider by end September 2019	500 water meters replaced by December 2019	1000 water meters replaced by end March 2019	1500 water meter completed by end June 2020	Q1 - Appointment letter Q2 –Water meters replacement Q3 –Water meters replacement Q4 –Completion certificates of Water meters replacement
	Revenue losses due to non-functional meters	1600 water meters in Swartruggens	Ward 2	Number of Water meters replaced	1000 water meters replaced by end of June 2020	R 1 000 000.00	Appointment of service provider by end September 2019	500 water meters replaced by end December 2019	750 water meters replaced by end March 2020	1000 water meter completed by end June 2020	Q1 - Appointment letter Q2 –Water meters replacement Q3 –Water meters replacement Q4 –Completion certificates of Water meters replacement
	1 Raw water pumps in Witrand and 1 Raw water pumps in Koster dam	Two Raw water pumps in Witrand and two raw water pumps in Koster dam	Ward 6	Number of raw water pumps replaced	2 Raw water pumps replaced by end of June 2020	R 3 000 000.00	Appointment of service provider by end September 2019	1 Raw water pump replaced at Koster dam by December 2019	1 Raw water pump replaced at Witrand by end March 2020		Appointment letter Q2 – Completion of certificate of the Koster raw water pumps Q3 - Completion certificates of Raw Water in Witrand

	Leakages on steel reservoir in Swartruggens WTP	0.5ML steel reservoir in Swartruggens WTP	Ward 2	% completion of New 0.5 ML Steel Reservoir Construction in Swartruggens WTP	100% completion of the 0.5ML steel reservoir by June 2020	R4 100 000,00	Appointment of service provider/ Demolition by end September 2019	50% of 0.5 ML steel reservoir completed by end December 2019	75% completion of the 0.5ML steel reservoir by end March 2020	100% completion of the 0.5ML steel reservoir by end June 2020	Q1 - Appointment letter Q2 – Swartruggens steel reservoir progress report Q3 – Swartruggens steel reservoir progress report Q4 - Completion Certificate
	Leakages on steel reservoir in Swartruggens (Bo-dorp)	0.25ML steel reservoir in Swartruggens (Bo-dorp)	Ward 2	Square meters of panels repaired	115 m² of Panels repaired by June 2020	R550 000.00		Appointment of service provider by December 2019	75% of Panels replaced by March 2020	115 m² of Panels repaired by June 2020	Q1 - Appointment letter Q4 - Completion Certificate
Access to Sanitation	None functional wastewater package plant in Mazista	1 Waste water package plant in Mazista	Ward6	Number of wastewater package Plant refurbished	1 Waste water package Plant in Mazista refurbished by end June 2020	R5 500 000.00	Appointment of service provider by September 2019	50% Completion on Refurbishment of Package plant by end December 2019	75% Completion on Refurbishment of Package plant by end March 2020	100% Completion on Refurbishment of Package plant by June 2020	Q1 - Appointment letter Q2 – Wastewater package plan progress report Q3 – Wastewater package plan progress report Q4 - Completion Certificate

	None functional Rodeon sewer pump station	1 x Rodeon sewer Pump station	Ward2	Number of Pump station refurbished	1 x Rodeon sewer Pump station refurbished by end of June 2020	R 750 000.00	Appointment of service provider by September 2019	50% Completion on Refurbishment of sewer pump station by end December 2019	75% Completion on Refurbishment of sewer pump station by end March 2020	100% Completion on Refurbishment of sewer pump station by end June 2020	Q1 - Appointment letter Q2 – Rodeon Pump station progress report Q3 – Rodeon Pump station progress report Q4 - Completion Certificate
	None functional Waste water treatment plant in Swartruggens	1 x Wastewater treatment plant	Ward1	Number of wastewater treatment plant	1 x Wastewater treatment plant by end of June 2020	R 9100 000.00	Appointment of service provider September 2019	50% Completion on Refurbishment of wastewater treatment plant by December 2019	75% Completion on Refurbishment of wastewater treatment plant by end March 2020	75% Completion on Refurbishment of wastewater treatment plant by June 2020	Q1 - Appointment letter Q2 – Wastewater treatment in Swartruggens progress report Q3 – Wastewater treatment in Swartruggens progress report Q4 - Completion Certificate
	None functional Rodeon sewer pump station	6 x Reagile sewer Pump station	Ward2	Number of Pump station refurbished	1 x Reagile sewer Pump station refurbishment by end of June 2020	R 750 000.00	Appointment of service provider by September 2019	50% Completion on Refurbishment of sewer pump station by December 2019	75% Completion on Refurbishment of sewer pump station by March 2020	100% Completion on Refurbishment of sewer pump station by June 2020	Q1 - Appointment letter Q2 – Reagile sewer Pump station progress report Q3 – Reagile sewer pump station progress report Q4 - Completion Certificate

Access to road	Bad road condition	15000m ² Patched	All wards	5000m ² patched by end of June 2020	5000m ² patched by end of June 2020	R700 000,00	Appointment letter by end September 2019	2500 m ² of potholes Patched by end December 2019	4000m ² of potholes patched by March 2020	5000m ² patched by end of March 2020	Q1 – Appointment letter Q2 – Progress report on patched potholes Q3 – Progress report on patched potholes Q4 - Completion certificates
	Bad storm water drainage system	6km Storm water drainage system	Ward 5	Km of water drainage system upgraded by June 2020	2km of water drainage system upgraded by June 2020	16 000 000,00	Appointment letter by end of September 2019	Site establishment by end of December 2019	1Km of water drainage system upgraded by end March 2020	2Km of water drainage system upgraded by end June 2020	Q1 – Appointment letter Q2 – Upgrading of Storm water progress report Q3 – Upgrading of Storm water progress report Q4 -Completion certificates
	Most roads in bad/poor conditions	7.5km road marked	All ward	Km of road marked by June 2020	2km of road marked by end of June 2020	R700 000,00	Procurement of material by end September 2019	0,5km road marked by end of December 2019	1.5km road marked by end March 2020	2km of road marked by end of June 2020	Q1 – Purchase order/requisition Q2 – Road marking progress report Q3 – Road marking progress report Q4 –Completion certificates

	Poor condition	Rehabilitation of road in Borolelo & Swartruggens	Ward 1 & 2	Km of road rehabilitated by June 2020	4Km of road rehabilitated by June 2020	18 000 000,00	Appointment letter by end September 2019	Site establishment by end December 2019	1km of road rehabilitated by end March 2020	4km of road rehabilitated by end June 2020	Q1 – Appointment letter Q2 – Rehabilitation of road progress report Q3 - Rehabilitation of roads progress report Q4- Completion certificates
	Poor condition	70 road signs placed	All wards	Number of road signs replaced	50 road signs replaced by end of June 2020	800 000,00	Procurement of Material by end of September 2019	10 road signs replaced by end December 2019	20 road signs replaced by March 2020	50 road signs replaced by June 2020	Q1 – Purchase order/requisition Q2 – Road signs replacement progress report Q3 – Road signs replacement progress report Q4 –Completion certificates
Access Electricity	14 high mast lights not energised	Over 25 High mast light energised	Ward 6 & 7	Number of high mast lights energised	14 high mast light energised by end of June 2020	R800 000,00	Eskom Quote and proof of payment end September 2019	5 High mast light energised by end of December 2020	8 High mast light energised by end March 2020	14 High mast light energised by end of June 2020	Q1 - Eskom Quote/proof of payment Q2 – progress report on energising High mast lights Q2 – progress report on energising High mast lights Q4 – Completion certificates

	None Functional high mast lights	Over 35 High mast light energised	All wards	Number of high mast lights repaired	30 high mast light repaired by end of June 2020	R750 000,00	Procurement of Material by end September 2019	10 High mast light repaired by end March 2020	100% completion of 30 High mast light repaired by end June 2020	Q1 - Purchase order /requisition Q2 – progress report on repair of high mast lights Q2 – progress report on repair of High mast lights Q4 – Completion certificates
	None Functional Street lights	Over 40 street light repaired	All wards	Number of street lights repaired	30 street lights repaired by end of June 2020	R750 000,00	Procurement of Material by end September 2019	10 street light repaired by end March 2020	100% completion of 30 street light repaired by end June 2020	Q1 - Purchase order /requisition Q2 – progress report on repair of street lights Q2 – progress report on repair of street lights Q4 – Completion certificates

KPA 1	BASIC SERVICE DELIVERY AND INFRASTRUCTURE											
STRATEGIC GOAL	TO PROVIDE SUSTAINABLE SERVICES TO THE COMMUNITIES											
STRATEGIC OBJECTIVE	Challenges	BASELINE	WARD	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	BUDGET	QUARTERLY TARGETS				PORTFOLIO EVIDENCE	
							Q 1	Q 2	Q 3	Q 4		
Access to solid waste	High level of backlogs	Over 18000 plus Households	Whole Municipality	Number of household provided with refuse bins by June 2020.	1000 refuse bins allocated by end June 2020.	own funds	250	250	250	250	Invoice/ Register from households	Certificate by ward councillor
Access to solid waste	High level of backlogs	Over 18000 plus Households	Whole Municipality	Frequency of refuse removal to businesses	Three times per week		Three times per week	Three times per week	Three times per week	Three times per week	Collection reports and register	
Access to solid waste	High level of backlogs	Over 18000 plus Households	Whole Municipality	Frequency of refuse removal to residential sites	Once per week		Once per week	Once per week	Once per week	Once per week	Collection reports and register	
	Lack of waste management education and awareness	18000 plus households	Whole municipality.	Number of environmental education and awareness programmes by end of 2020	16 programmes targeted by the end of June 2020	Own funds	4 programmes conducted by end of sep 2019	4 programmes conducted by end of December 2019	4 programmes conducted by end of March 2020	4 programmes conducted by end of June 2020	Attendance registers/ Pictures/ Report	
	Park fence damaged	1 park in place	Ward 3 Koster	Percentage completion of the fencing of Koster	100% completion of	own Funds	Purchase of fencing material	50% of work completed	50% of work completed	Cleaning and	Appointment letter/ Progress	

				park by end march 2020.	fencing of Koster park by end March 2020.			of Koster park	completed		maintenance	report/ ward Cllr Certificate/ completion certificate
	High number of grave unidentified	Cemeteries in place	Whole municipality	Number of grave plate purchased by end of June 2020	1200 grave plate purchased end of June 2020	Own funds		300 grave plate purchased by end September 2019	300 grave plates purchased by end December 2019	300 grave plate purchased by end of march 2020	300 plate purchased by end of June 2020	Proof of purchased

6.2 Financial Viability

FINANCIAL VIABILITY AND MANAGEMENT											
KPA 1	TO ENSURE SOUND FINANCIAL MANAGEMENT AND VIABILITY										
STRATEGIC GOAL	CHALLENGES	BASELINE	WARD	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	BUDGET	QUARTERLY TARGETS				PORTFOLIO EVIDENCE
STRATEGIC OBJECTIVE							Q.1	Q.2	Q.3	Q.4	
Legal Compliance and Reporting	Late system Closure due ineffective financial system	12 Budget statements submitted	Head office	Number of monthly budget statement submitted by 14 July 2020	12 monthly budget statements Submitted by 14 July 2020	Own funds	3 monthly budget statements Submitted by 14 October 2019	3 monthly budget statements Submitted by 14 January 2019	3 monthly budget statements Submitted by 14 April 2020	3 monthly budget statements Submitted by 14 July 2020	Section 71 Reports Proof of submission Finance Portfolio recommendation
		12 Bank reconciliation produced	Head office	Number of bank reconciliation submitted by 14 July 2020	12 Bank reconciliation Submitted by 14 July 2020	Own funds	3 Bank reconciliation Submitted by 14 October 2019	3 Bank reconciliation Submitted by 14 January 2019	3 Bank reconciliation Submitted by 14 April 2020	3 Bank reconciliation Submitted by 14 July 2020	Bank Reconciliation
		12 monthly salary reconciliation's performed	Head office	Number of monthly salary reconciliation's submitted by 14 July 2020	12 monthly salary reconciliation's Submitted by 14 July 2020		3 monthly salary reconciliation's Submitted by 14 October 2019	3 monthly salary reconciliation's Submitted by 14 January 2019	3 monthly salary reconciliation's Submitted by 14 April 2020	3 monthly salary reconciliation's Submitted by 14 July 2020	Salary reconciliation
		12 Monthly Payroll	Head office	Number of Monthly Payroll reports submitted to	12 Monthly Payroll reports submitted to		3 Monthly Payroll reports submitted to	3 Monthly Payroll reports submitted to Finance	3 Monthly Payroll reports submitted to	3 Monthly Payroll reports submitted to	Payroll reports Proof of Submission

Revenue collection	reports submitted	Head office	Finance committee by 14 July 2020	Finance committee by 14 July 2020	Finance committee by 14 October 2019	committee by 14 January 2019	Finance committee by 14 April 2020	Finance committee by 14 July 2020	Finance portfolio recommendations
	Late payment of service provider	Head office	% of creditors payable within 365 days by 30 June 2020	20% of Creditors Payable within 365 days by 30 June 2020	Own funds	5% of recoverable 365 days debt collected by 14 January 2019	5% of recoverable 365 days debt by 14 April 2019	5% of recoverable 365 days debt by 14 July 2019	Creditors aging analysis Reports
	2 assets verification performed	Head office	Number of assets verification performed by 31 July 2020	2 assets verification performed by end of June 2020	Own funds	10% of recoverable 365 days debt collected by 14 October 2019	10% of recoverable 365 days debt by 14 January 2019	10% of recoverable 365 days debt by 14 July 2019	Updated assets Register signed by CFO
	High Level of indigent households	Head office	% of recoverable 365 days debt collected by 30 June 2020	50% of recoverable 365 days debt collected by 30 June 2020	Own funds	Rescuscitation of revenue enhancement committee by 14 October 2019	Rescuscitation of revenue enhancement committee by 14 October 2019	Debt write - off report by 30 June 2020	Debtors aging analysis Reports
	High level of unemployment	Head office	Number of report submitted to council of writing off irrecoverable debt	One (1) report submitted to council of writing off irrecoverable debt by	Own funds	Debtors assessment report by 30 December 2019	Recommendation report from REC by 14 April 2020	Debt write - off report by 30 June 2020	Reports on Revenue committee and Council Resolution

	Financial Recovery Plan adopted by Council	Head Office	Number Reports submitted to council of the implementation of the Financial Recovery Plan by end June 2020	4 Reports by 30 June 2020	Own funds	1 Report submitted to council of the implementation of the Financial Recovery Plan by 14 October 2019	1 Report submitted to council of the implementation of the Financial Recovery Plan by 30 December 2019	1 Report submitted to council of the implementation of the Financial Recovery Plan by 14 April 2020	1 Report submitted to council of the implementation of the Financial Recovery Plan by 30 June 2020	Reports on implementation of Financial Recovery plan and Council Resolution
	Revenue Enhancement Strategy in place	Head Office	Number of Revenue collection reports submitted to Council by 30 June 2020	4 Revenue collection report submitted to Council	Own funds	1 Revenue collection report submitted Council by 14 October 2019 Development of Revenue Enhancement Implementation plan	1 Revenue collection report submitted to Council by 14 January 2020	1 Revenue collection report submitted to Council by 14 April 2020	1 Revenue collection report submitted to Council by 14 July 2020	Revenue collection report Finance Portfolio Committee recommendations report and Council resolution
	Roadshows conducted	All wards	Number of roadshows credit control conducted by end June 2020	4 Revenue Enhancement roadshows conducted by 30 June 2020	Own funds	1 Revenue Enhancement roadshows conducted by end August 2019	1 Revenue Enhancement roadshows conducted by end December 2019	1 Revenue Enhancement roadshows conducted by end March 2020	1 Revenue Enhancement roadshows conducted by end June 2020	Attendance register, Pictures
Low Revenue Collet	Unknown	Whole Municipality	% of Own revenue base increased by 30 June 2020	5% increase of Own revenue base by 30 June 2020	Own funds	1% increase of revenue base by 30 September 2019	1% increase of revenue base by 31 December 2019	1% increase of revenue base 31 March 2020	2% increase of revenue base by 30 June 2020	Revenue Collection Report

Provision of free basic services		6500 Indigent in place	Whole Municipality	Number of households registered on the indigent register by the end June 2020	6500 indigent households registered by June 2020	Own funds	2000 indigent households registered by 30 September 2019	1500 indigent households registered by 31 December 2019	1500 indigent households registered by 31 March 2020	1500 indigent households registered by 30 June 2020	Indigent Register
Functional supply chain management unit		Reports submitted	Head office	Number of SCM awards reports (over R100 000) submitted to NT and Council by 30 June 2020	4 SCM awards produced and submitted to NT and council by 30 June 2020		1SCM awards submitted by 14 October 2019	1 SCM awards submitted by 14 January 2020	1 SCM awards submitted by 14 April 2020	1SCM awards submitted by 14 July 2020	SCM report, Proof of submission and Council Resolution
		SCM policy and procedure manual in place	Head office	Number of SCM policy and procedure manual reviewed by end June 2020	SCM Policy and procedure manual Reviewed by end June 2020					SCM Policy and procedure manual reviewed by 31 May 2020	Council Resolution

6.3 Institutional Development and Transformation

INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT												
KPA 1		TO PROVIDE PRUDENT MANAGEMENT AND EFFECTIVE ADMINISTRATION										
STRATEGIC GOAL												
STRATEGIC OBJECTIVE	CHALLENGES	BASELINE	WARD	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	BUDGET	QUARTERLY TARGETS				PORTFOLIO EVIDENCE	
							Q 1	Q 2	Q 3	Q 4		
Human Resource Planning and Development	Existing structure not aligned with budget	Existing 2018/19 organizational structure	Head Office	Approval of organizational structure by September 2019	Approved organizational structure by September 2019.	OPEX	Approval of organizational structure					Council Resolution and copy Organizational Structure
				Number of posts filled as per the approved funded structure by June 2020.	15 posts to be filled			Advertising and Shortlisting	Interviewing	Appointments	Advertising Report/Interview report/Appointment Letters	
	Old Policies in place	Head Office	Ensuring compliance	Number of Human Resources related policies reviewed in the by end June 2020	26 Human Resources related policies	Own funds	Review of 26 Human Resources related policies	Consultation on Reviewed Human Resources policies.	Approval of Human resources policies			Human Resources Policies/Council Resolution
Training and Development	Budget Allocation	Skills Audit Plan Work Skills Plan	Head office	Number of Councillors trained by June 2020	5 Councillors to be trained by June 2020.	To be confirmed	Registration of Councillors	Training of Councillors		*		Quotation from the institution. Registration Forms for each Councillor. Proof of payment

Lack of funds	10 Officials trained	Head office	Number of officials capacitated in terms of the workplace skills plan by end march 2020.	50 officials	R420 000.00	Continuous Training	Registration of extra 5 officials	Continuous Training	Continuous Training	WSP/Training report
Lack of training initiatives	WSP not submitted	Head Office	Timeous submission of the WSP to the Department of Labour by 30 April 2020.	30 th April 2020	Own funds				WSP developed and submitted	WSP/proof of submission
No-function al LLF	None	Head office	Number of Local Labour Forum reports submitted to Council by end June 2020	6 Reports	Own funds	1	1	1	1	Minutes of LLF/Council Resolutions
Legislative compliance	Non compliance	Head office	Number of reports submitted to council on the implementation of the OHS by end June 2020	4 Reports	Own funds	1 Report	1 Report	1 Report	1 Report	Council Minutes
Lack of standard operating procedures	None	Whole Municipality	An adopted standard operating procedures by March 2020	Adopted standard operating procedures	R200 000	Appointment of Service Provider	Conduct audit OHS compliance	Adopted Standard operating procedure by council		Copy of SOP
Employee wellness	Demoralized employees	Head Offices	Employee Wellness Programme developed by December 2019	December 2019	To be confirmed	Development of EWP	Approval of programme			Copy of programme
			Number of Team building programme conducted by 31 March 2020	1 Team building programme conducted	To be confirmed			Conduct Team building programme		Expenditure Report Team Building Report

Cre-ating Conducive Environment	dilapidated buildings	Insufficient office space	Head office	Business Plan developed for new Office Building completed by June 2020	June 2020	Own amount	Development of business plan.	Submission of business plan to various funders	1 Building Refurbished	Submit business plan to council for approval	Business plan Proof of Submission
	Shortage of Office Space	Existing buildings	Head Office	Number of buildings refurbished by end June 2020	3 Buildings Refurbished	To be confirmed	Conduct audit on dilapidated building	2 Buildings Refurbished	Expenditure Report Report on Refurbishment		
Records Management	Decentralized records management	Registry office in place with minimal equipment	Head Office	Development of record control tools by December 2019	Approved Record control tools by Provincial Archives	Own amount	Customize Record Management Tools	Approved Record Management Tools	Records Management Tools		
ICT management	Lack of personnel Lack of Strategy	Policies in place	Head office	% of ICT strategy developed by end June 2020	100% of ICT strategy developed	Own Funds			100% ICT strategy approved		ICT strategy Council Resolution
				Number of meetings of the ICT Committee	4	Own Funds	1	1	1	1	Attendance registers, minutes and agenda
Human Resource Planning and Development	Lack of discipline	Policies in place	Head office	Turnaround time for disciplinary cases	90 Days	Operational	90 Days	90 Days	90 Days	90 Days	Register of cases, reports and award certificates
	Low staff Moral	New indicator	Head Office	Employee satisfaction survey conducted	December 2016	Operational	Develop Survey and consult	Conduct survey and publish results			Copy of survey and report

KPA 1 INSTITUTIONAL DEVELOPMENT AND TRNSFORMATION											
TO PROVIDE PRUDENT MANAGEMENT AND EFFECTIVE ADMINISTRATION											
STRATEGIC GOAL											
STRATEGIC OBJECTIVE	CHALLENGES	BASELINE	WARD	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	BUDGET	QUARTERLY TARGETS				PORTFOLIO EVIDENCE
							Q 1	Q 2	Q 3	Q 4	
Library services	Low number of library awareness programs conducted.	26 library Awareness programmes conducted.	Whole municipality	Number of library awareness programmes conducted by end June 2020.	32 library programmes conducted by end June 2020.	none	8 library programmes	8 library programmes	8 library programmes	8 library programmes	Registers /Reports and photos.
	Low provision of Mobile Library Service	6 Mobile Library Service provided	Redirile, Borolelo and Mazista	Number of Mobile Library Service visit by end of June 2020	12 mobile library services provided by June 2020	None	3 mobile library services	3 mobile library services	3 mobile library services	3 mobile library services	Attendance registers, photos and reports.
Vehicle Testing Stations	Closed VTS	2unsused VTS	Ward 2&3	Number of VTS operationalized by end June 2020	2 of VTS refurbished and functional by end June	none	Appointment of Service Provider	Refurbishment and Appointment of personnel	Conclude recruitment process	Functional VTS	Appointment letters/Recruitment process/Report
Public Safety	Lack of visibility of law enforcement	24 Roadblocks conducted	The entire municipality	Number of Road blocks conducted by end June 2020	100 Road blocks conducted by end June 2019	none	25 Road blocks	25 Road blocks	25 Road blocks	25 Road blocks	Attendance register/schedules
Public Safety	No awareness of traffic rules	No scholar patrols	Entire municipality	Number of scholar patrols sessions conducted	12		3	3	3	3	Reports, with photos and attendance registers

6.4 Local Economic Development

KPA 1	SPATIAL PLANNING										
STRATEGIC GOAL	TO CREATE ECONOMIC OPPORTUNITIES WITHIN THE MUNICIPALITY										
STRATEGIC OBJECTIVE	CHALLENGES	BASELINE	WARD	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	BUDGET	QUARTERLY TARGETS				PORTFOLIO EVIDENCE
							Q 1	Q 2	Q 3	Q 4	
LOCAL ECONOMIC DEVELOPMENT	Outdated LED strategy	Strategy in place	Whole Municipality	LED strategy reviewed by June 2020	1	Municipal funded	Approval of TOR	Advertisement and Service provider appointment	Process plan Approval	Approved LED Strategy	Copy of strategy and council resolution approving it.
	No forum in place		Whole Municipality	Number of LED Forum Meetings Convened	4	Operational	1	1	1	1	Attendance register and report
	SMMEs not supported	New indicator	Whole Municipality	Number of SMME Support initiatives implemented	4	SMME summit	Resource Mobilisation				Reports, attendance registers and photos
	Conflicts at the farm	Farm not formalised	Whole Municipality	Business plan for the formalisation of Leeufontein Farm compiled by June 2020	December 2019		Draft plan and consultations	Finalise business plan			Copy of business plan
	Jobs not properly recorded	No proper records kept	Whole Municipality	Number of jobs created through LED and other projects	100		20	60	80	100	Reports from different departments

6.5 Spatial Planning

KPA 1	SPATIAL PLANNING										
STRATEGIC GOAL	TO CREATE ECONOMIC OPPORTUNITIES WITHIN THE MUNICIPALITY										
STRATEGIC OBJECTIVE	CHALLENGES	BASELINE	WARD	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	BUDGET	QUARTERLY TARGETS				PORTFOLIO EVIDENCE
							Q 1	Q 2	Q 3	Q 4	
Town Planning	Limited developed sites for human settlement	Land available	Across the Municipality	Number of applications submitted for funding of feasibility studies for integrated human settlement by June 2020	4 (for ward 2,3, 6 & 8)	Operational	Consultations	Compile and submit applications			Report and copies of applications and confirmation of receipt
		Land to purchase	Ward 1 & 6	Number of Business plans compiled for purchase of land for human settlement by June 2020	2 by December 2019	Operational	Engagement with land owners	Presentation Business plans by the DHS			Copies of business plans and confirmation of receipt
	Outdated SDF	SDF in place	Whole Municipality	Spatial Development Framework reviewed by June 2020	June 2020	Operational		Public Participation	Public Participation	Adoption and Gazetting	Report and Copy of final SDF
	Non-existence of Municipal Planning Tribunal	Collapsed Joint Municipal Planning Tribunal	Whole Municipality	Municipal Planning Tribunal establishment by June 2020	1	Operational	Submission to Council for approval	Establishment of Committees	Appointment of committee member	Establishment of the committee	Council Resolution and Appointment Letters
Town Planning	Ad hoc processing of business plans	14-21 days	Whole Municipality	Turnaround time on the processing of building plans	14 Days	Operational	14 Days	14 Days	14 Days	14 Days	Building plans register, proof of payment and copies of a stamped plans

Outdated Housing sector plan	No sector plan	Whole Municipality	Number of applications submitted for funding for the review of the housing sector plan by June 2020	One	Operational	Draft Application and consultations	Finalise application and submit			Dopy of application and confirmation of receipt
Ad hoc building inspections	Inspections not conducted	Whole Municipality	Number of building inspections conducted by June 2020	20	Operational	5	5	5	5	Register of inspections and report
Awareness not conducted	No by-laws in place	Whole Municipality	Number of human settlement by-laws awareness campaigns conducted by June 2020	4	Operational	1	1	1	1	Reports containing Invitations, photos

6.6 Good Governance and Public Participation

GOOD GORVERNANCE ANDPUBLIC PARTICIPATION												
TO PROVIDE SOUND GOOD GOVERNANCE TO THE LOCAL COMMUNITIES												
KPA 1												
STRATE GIC GOAL												
STRATE GIC OBJECTIVE	CHALLENGES	BASELINE	WARD	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	BUDGET	QUARTERLY TARGETS				PORTFOLIO EVIDENCE	
							Q 1	Q 2	Q 3	Q 4		
Legislat ive compli ance	None complianc e with process plan.	5 year IDP in place	Head office	Timeous approval of the IDP and Budget Process plan by Aug 2019.	August 2019.	Own funds	Develop ment and approval of IDP and Budget Process plan.					Process Plan/Council Resolution
	None sitting of IDP AND Budget structures	5 year IDP and MTREF Budget in place	Head office	Timeous approval of the Revised IDP and Budget by May 2020	Approved and Revised IDP and Budget by May 2020.	Own funds			Adoption of Draft IDP and Budget by Council.	Approv al of IDP and Budget	IDP /Budget/Coun cil Resolutions	
		MTREF Budget in place	Head office	Timeous approval of the Budget Adjustments by Jan 2020.	Budget Adjustme nts approved by end January 2020.	Operatio nal			Approval of Budget Adjustmen ts		Adjustments Budget/council I resolution	
Enhanc e Perfor	History of disclaimer	performan ce managemen	Head Office	PMS policy framework adopted by 31 Aug 2019.	PMS policy framework	Own funds	Municipa lity approved					Framework/Co uncil Resolution

Performance Management	KPI not smart	Internal framework place				Time adopted by 31 Aug 2019.	Own funds	Performance management framework				
None compliance		Senior managers appointed and others acting	Head office	Timeous signing of performance agreement by senior managers	August 2019.	Own funds	Drafting and signing of agreements				Copies of signed performance agreements	
		3 Senior managers appointed	Head office	Number of performance reviews of senior managers conducted.	3		1 performance review	1 performance review	1 performance review	1 performance review	Performance review reports	
		4 reports	Head office	Number quarterly performance reports produced	4 quarterly performance reports and reviews produced by end June 2020	Own funds	1 quarterly performance reports and reviews produced	1 quarterly performance reports and reviews produced	1 quarterly performance reports and reviews produced	1 quarterly performance reports and reviews produced	4 quarterly performance reports	
	Late submission of reports	Annual report in place	Head office	Timeous approval of the 2018/2019 Annual report by Jan 2020.	January 2020.	Own funds	Draft Annual report submitted to AG		Submission of Audited Annual report to council		Annual Report/Council Resolution	

	Late submission of reports	MPAC in place	Head office	Timeous approval of the Municipal oversight report by 31 March 2020.	31 march 2020.	Own funds			Submission of Oversight report to Council		Oversight report/Proof of submission/Council Resolution
	Late submission of reports Non adherence MFMA Calendar	MPAC in place	Head office	Times submission of the Municipal oversight report to the MEC for Local Government by March 2020.	Municipal oversight report submitted to MEC by 31 March 2020.	Own funds			Municipal oversight report submitted to MEC by 31 march 2020.		Oversight report/Proof of submission/Council Resolution
	None	Approved SDBIP	Head office	Timeous submission of the Mid-term assessment report to the Mayor by Jan 2020.	Mid-term assessment Report submitted to the Mayor by end January 2020.	Operational			Development of mid-term assessment		Signed midterm assessment report
Improve Audit	None	Audit charter and methodology in place	Head office	Timeous approval of the 2019/2020 internal Audit charter and methodology by September 2019	September 2019	Operational	Review and approval of 2019/2020 internal Audit charter				Audit charter and methodology/Minutes of Audit Committee
	Non-implementation of	Audit report in place	Head office	% of Audit queries raised by AG addressed by End June 2020.	100% of Audit queries	Operational	Address 10% audit	10% audit queries	15% audit queries raised by	15% audit queries	Audit Action Plan/Clean report

AGSA, Audit committee recommendations				addressed.	queries raised by auditor general	raised by auditor general	auditor general	raised by auditor general	
Non-implementation of Internal Audit recommendations	Internal Audit report	Head office	Turnaround time to queries raised by internal audit	7 days	Operational	7 days	7 days	7 days	Audit Action Plan/Clean report
Internal Audit recommendations	Audit Action Plan	Head office	Number of reports on the implementation of the Post Audit Action Plan	12	Operational	3	3	3	Copies of reports
Non adherence of corporate calendar	Corporate Calendar in place	Head office	Timeous approval of the Corporate calendar approved by Aug 2019	August 2019.	Operational	Development and approval of corporate calendar			Corporate Calendar/Resolution
Non adherence of rules of order	4 ordinary council meetings held	Head office	Hold council meetings Number of Council meetings held by 30 June 2020.	4 Council meetings held by 30 June 2020.	Operational	1 Council meeting held	1 Council meeting held	1 Council meeting held	1 Attendance Register per Council meetings held.
Non adherence of corporate calendar	All section 79 committees in place	Head office	Number of section 79 committees meetings held by 30 June 2020.	20	Operational	4	4	4	Attendance Registers.
Deepening democracy	Poor performance	Head Office	Number of ward committee training programmes implemented	2 by June 2020	Operational		1 training programme	1 training programme	Training certificate, Attendance register

	Poor communication	Development of Public participation on policy	Head Office	Public participation policy approved by September 2019	31 September 2019	Operational	Approve policy	1 meeting	1 meeting	1 meeting	Council resolution
	Poor performance	Regular meetings held	Whole municipality	Number of community meetings held	4	Operational	1 meeting	1 meeting	1 meeting	1 meeting	Attendance register/Minutes
Customer Care	Challenge in responding to customer queries	Customer Care policy in place	Head Office	Customer care policy approved by September 2020.	September 2020.	Operational	Revised and approved customer care policy				Customer Care Policy/Council Resolution
	Currently reports not submitted to council	Reports generated	Head Office	Number of Customer Care reports submitted to Council by June 2020	4	Operational	1	1	1	1	Customer Care reports/council resolutions
	Poor communication	Communication Strategy in place	Head Office	Review and approved communication strategy by 31 August 2019.	31 August 2019.	Own funds	Approve strategy				Communication Strategy/Council Resolution
Effective Communication		Social media policy not in place	Head Office	Media Policy Approval of Social Media Policy by 31 August 2019	31 August 2019	Own funds	Policy approved				Council Resolution
	Poor internal communication Negative image	Corporate identity manual not in place	Head office	Development and approved corporate Identity manual by end October 2019.	October 2019.	Own funds		Approval of manual			Manual/council resolution
	Unfriendly website	Website in place	Head Office	Number of reports on the updating of the municipal website	4	Own funds	1	1	1	1	Copies of reports

Effective Risk Management	No Existing Risk Committee	Risk Policy in place	Head Office	Number of meetings of the Risk Management Committee	4 meetings	Operational	1	1	1	1	Attendance register, agenda and minutes
	None	No Existing risk implementation plan	Head Office	Risk Management Strategy approved Implementation Plan by 31 August 2019	31 August 2019	Operational	Approve strategy				Council resolution
	None	No Existing risk implementation plan	Head Office	Number of Risk Management Reports submitted to council	4	Operational	1	1	1	1	Copies of reports

7. FINANCIAL INFORMATION

7.1 Monthly Revenue Projections

Description	Ref	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand																
Revenue By Source																
Property rates		701	701	701	701	701	701	701	701	701	701	701	701	8 416	8 854	9 314
Service charges - electricity revenue		4 019	4 019	4 019	3 019	4 019	4 019	4 019	3 019	4 019	4 019	3 019	1 242	42 453	48 717	51 348
Service charges - water revenue		894	794	794	694	694	694	694	694	694	494	494	94	7 724	8 282	7 869
Service charges - sanitation revenue		570	370	370	370	370	370	570	370	370	470	370	271	4 838	5 089	5 354
Service charges - refuse revenue		201	201	201	201	201	201	201	201	201	201	201	201	2 417	2 543	2 675
Rental of facilities and equipment		19	19	19	19	19	19	19	19	19	19	19	20	226	239	252
Interest earned - external investments		4	4	4	4	4	4	4	4	4	4	4	4	53	55	58
Interest earned - outstanding debtors		1 578	1 578	1 578	1 578	1 578	1 578	1 578	1 578	1 578	1 578	1 578	1 578	18 936	19 959	21 036
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		3 068	3 068	3 068	3 068	3 068	3 068	3 068	3 068	3 068	3 068	3 068	3 068	36 820	38 808	40 904
Licences and permits		811	811	811	811	811	811	811	811	811	811	811	810	9 731	10 237	10 769
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies		41 230	-	-	-	-	32 550	-	-	21 832	-	-	-	95 612	03 240	113 234
Other revenue		1 358	1 358	1 358	1 358	1 358	1 358	1 358	1 358	1 358	1 358	1 358	1 358	16 293	5 984	6 420
Gains on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		54 454	12 924	12 924	11 824	12 824	45 374	13 024	11 824	34 656	12 724	11 624	9 349	243 519	252 006	269 232

7.2 Monthly Revenue Projection by Vote

Description	Ref	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	
R thousand																	
Revenue by Vote																	
Vote 1 - Governance and Administration		41 230	-	-	-	-	32 550	-	-	21 832	9 760	9 760	1 986	117 118	27 033	138 574	
Vote 2 - Corporate Services		-	-	-	-	10 700	-	-	-	-	-	-	-	10 700	-	-	
Vote 3 - Finance and Administration		2 868	2 868	2 868	2 868	2 868	2 868	2 868	2 868	2 868	2 868	2 868	2 868	34 412	36 626	38 766	
Vote 4 - Public Safety		3 881	3 881	3 881	3 881	-	3 881	3 881	3 881	3 881	3 881	3 881	7 762	46 572	49 067	51 696	
Vote 5 - Planning and Economic Development		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 6 - Community and Social Services		137	137	137	137	0	137	137	137	137	137	137	274	1 648	197	207	
Vote 7 - Sports and Recreation		0	0	0	0	-	0	0	0	0	0	0	0	3	3	3	
Vote 8 - Housing		16	16	16	16	-	16	16	16	16	16	16	32	189	200	210	
Vote 9 - Environmental Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 10 - Roads and Transport		108	108	108	108	108	108	108	108	108	108	108	108	1 292	1 355	1 446	
Vote 11 - Electricity		4 019	4 019	4 019	4 019	570	4 019	4 019	4 019	4 019	4 019	4 019	1 692	42 453	48 717	51 348	
Vote 12 - Waste Water Management(Sanitation)		403	403	403	403	403	403	403	403	403	403	403	403	4 838	5 089	5 354	
Vote 13 - Water		644	644	644	644	644	644	644	644	644	644	644	644	7 724	8 282	7 869	
Vote 14 - Solid Waste Management(Refuse)		201	201	201	201	201	201	201	201	201	201	201	201	2 417	2 543	2 675	
Total Revenue by Vote		53 507	12 277	12 277	12 277	15 494	44 827	12 277	12 277	34 109	22 037	22 037	15 970	269 366	279 111	298 148	

7.3 Monthly Expenditure Projection by Type

Expenditure By Type	July	August	Sept.	October	November	December	January	February	March	April	May	June		
Employee related costs	4 665	4 665	4 665	4 665	4 665	4 665	4 665	4 665	4 665	4 665	4 665	4 665	59 697	63 667
Remuneration of councillors	345	345	345	345	345	345	345	345	345	345	345	345	4 411	4 705
Debt impairment	1 583	1 583	1 583	1 583	1 583	1 583	1 583	1 583	1 583	1 583	1 583	1 583	20 026	21 107
Depreciation & asset impairment	3 852	3 852	3 852	3 852	3 852	3 852	3 852	3 852	3 852	3 852	3 852	3 853	48 680	51 261
Finance charges	130	130	130	130	130	130	130	130	130	130	130	130	1 645	1 734
Bulk purchases	2 547	2 547	2 547	2 547	2 547	2 547	2 547	2 547	2 547	2 547	2 547	2 547	32 150	33 822
Other materials	537	537	537	537	537	537	537	537	537	537	537	537	6 787	7 142
Contracted services	532	532	532	532	532	532	532	532	532	532	532	532	6 731	7 095
Transfers and subsidies	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other expenditure	5 901	1 901	2 901	2 901	4 901	3 901	4 901	3 901	4 901	4 901	4 901	4 672	55 392	58 351
Loss on disposal of PPE													–	–
Total Expenditure	20 093	16 093	17 093	17 093	19 093	18 093	19 093	18 093	19 093	19 093	19 093	18 864	220 881	248 884

7.4 Monthly Expenditure Projections by Vote

R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year+1 2020/21	Budget Year +2 2021/22
Expenditure by Vote to be appropriated															
Vote 1 - Governance and Administration	3 761 1 432	3 761 1 432	3 761 1 432	3 761 1 432	3 761 1 432	3 761 1 432	3 761 1 432	3 761 1 432	3 761 1 432	3 761 1 432	3 761 1 432	1 867 1 332	43 235 17 087	45 763 18 080	48 439 19 131
Vote 2 - Corporate Services															
Vote 3 - Finance and Administration	1 568 860	1 568 860	1 568 860	1 568 860	1 568 860	1 568 860	1 568 860	1 568 860	1 568 860	1 568 860	1 568 860	68 861	17 312 10 325	18 360 10 968	19 472 11 650
Vote 4 - Public Safety															
Vote 5 - Planning and Economic Development	329	329	329	329	329	329	329	329	329	329	329	328	3 945	4 170	4 409
Vote 6 - Community and Social Services	270 207	270 207	270 207	270 207	270 207	270 207	270 207	270 207	270 207	270 207	270 207	271 208	3 244 2 489	3 457 2 653	3 683 2 829
Vote 7 - Sports and Recreation															
Vote 8 - Housing															
Vote 9 - Environmental Management															
Vote 10 - Roads and Transport	2 221 4 533	2 221 4 533	2 221 4 533	2 221 4 533	2 221 4 533	2 221 4 533	2 221 4 533	2 221 4 533	2 221 4 533	2 221 4 533	2 221 4 533	1 777 3 241	26 211 53 100	27 695 55 870	29 263 58 783
Vote 11 - Electricity															
Vote 12 - Waste Water Management(Sanitation)	1 224 2 084	1 224 2 084	1 224 2 084	1 224 2 084	1 224 2 084	1 224 2 084	1 224 2 084	1 224 2 084	1 224 2 084	1 224 2 084	1 224 2 084	1 223 2 084	14 684 25 005	15 543 28 456	16 454 29 986
Vote 13 - Water															
Vote 14 - Solid Waste Management(Refuse)	354	354	354	354	354	354	354	354	354	354	354	353	4 243	4 505	4 785
Total Expenditure by Vote	18 843	18 843	18 843	18 843	18 843	18 843	18 843	18 843	18 843	18 843	18 843	13 614	20 881	235 520	248 884

8. CAPITAL PROJECTS FOR 2019/2020

Vote Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand	1										
Capital expenditure - Vote	2										
<u>Multi-year expenditure to be appropriated</u>											
Vote 1 - Governance and Administration		-	-	-	-	-	-	-	-	-	-
Vote 2 - Corporate Services		-	-	-	-	-	-	-	-	-	-
Vote 3 - Finance and Administration		-	-	-	-	-	-	-	-	-	-
Vote 4 - Public Safety		-	-	-	-	-	-	-	-	-	-
Vote 5 - Planning and Economic Development		-	-	-	-	-	-	-	-	-	-
Vote 6 - Community and Social Services		-	-	-	-	-	-	-	-	-	-
Vote 7 - Sports and Recreation		-	-	-	-	-	-	-	-	-	-
Vote 8 - Housing		-	-	-	-	-	-	-	-	-	-
Vote 9 - Environmental Management		-	-	-	-	-	-	-	-	-	-
Vote 10 - Roads and Transport		-	-	-	-	-	-	-	-	-	-
Vote 11 - Electricity		-	-	-	-	-	-	-	-	-	-
Vote 12 - Waste Water Management(Sanitation)		-	-	-	-	-	-	-	-	-	-
Vote 13 - Water		-	-	-	-	-	-	-	-	-	-
Vote 14 - Solid Waste Management(Refuse)		-	-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	-	-	-	-	-	-	-	-	-	-
<u>Single-year expenditure to be appropriated</u>	2	1 825	2 913	655	-	-	-	-	-	-	-
Vote 1 - Governance and Administration		-	-	-	-	-	-	-	-	-	-
Vote 2 - Corporate Services		-	-	-	-	-	-	-	-	-	-

